

Project Management Webinar



The Art of Getting it Done

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Things to Know...



- ▶ All participants will be on mute
- ▶ Questions are welcome
- ▶ Use the question box to ask questions
- ▶ PM training is valid for 1 PDU
- ▶ Must be in attendance for full session
- ▶ PDU certificate sent by the end of the day
- ▶ Recording and slides sent by tomorrow

Moderator



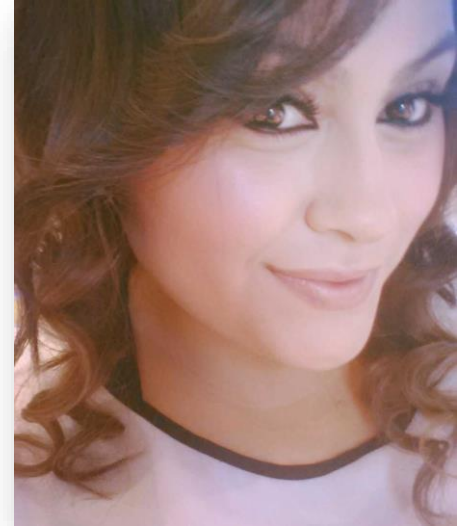
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Presenter



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Poll: Getting Things Done



Where does your organization see the biggest problem in project delivery?

- Delivering within the budget
- Delivering all the deliverables
- Delivering according to the original schedule
- Delivering to the customer's satisfaction

Objectives of the Webinar



At the end of this webinar, you will be able to:

- Learn the reasons that ending a project is harder than starting a project
- Gain successful sign-off by customers on project completion
- Identify techniques for effectively closing projects

Why is it hard to close projects?



Fun to Start
Projects



Distractions



Budgets



Small Items
Appear
Small



It's Fun to Start Projects!

Technology

Health

Coworkers

Friends

Emails

Family

Money

Work




Distractions



Budget

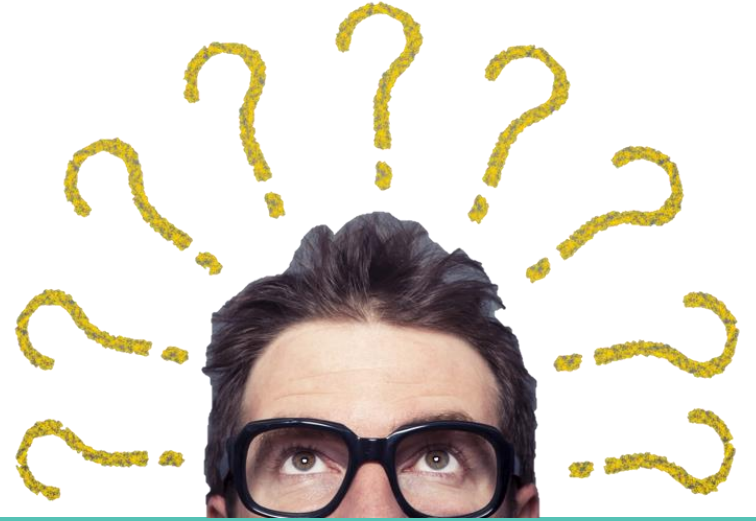
No more budget

A photograph of the Golden Gate Bridge in San Francisco, viewed from a low angle looking down the length of the bridge towards the distant tower. The bridge's suspension cables and steel structure are prominent against a hazy, blue sky and distant hills. The water of the bay is visible below the bridge deck.

Perception of larger activities are the most important thing.

Small items are small, right?

Question for you...



What challenges have you experienced
in closing projects?

Please submit your ideas through the question box



Gain Successful Sign-off

- Customer happiness
- Extra energy needed

Build the Relationship

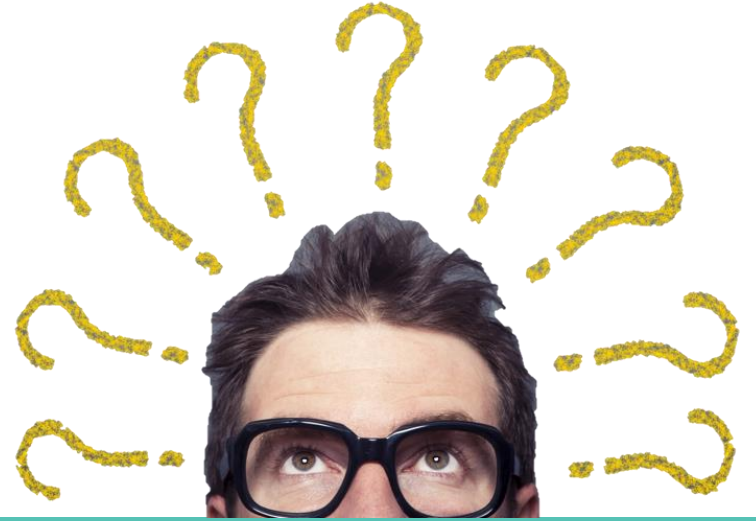
- Meet with client regularly to confirm what is remaining to complete to close project
- Build rapport and trust during the entire project



Other Approaches

- Identify closure “risks” weeks before final sign-off
- Start lobbying for “focus” within need areas
 - Departments critical to “finish”
 - Customer input
- Gain agreement to prioritize final needs
 - Work with client to ensure final needs are not “wish” items

Question for you...



What other approaches do you use to facilitate sign-off in your organization?

Please submit your ideas through the question box

Techniques for Effectively Closing Projects

- Documentation, documentation, documentation
- Diligence on closing minor items

Project Name: New Branch	Project Manager: Mary Jane Smith
Project Sponsor: Scott Executive	Starting Date: 1/15/04
New Branch Manager: Jerry Swank	Grand Opening: October 5, 2004
Brief Description of Project: This project will select, build and open a new Banking Branch by September 30th, 2004.	

Product Functionality

The goal of this project was to deliver a new banking branch. It includes the selection of a sight to the actual Grand Opening Event.

Project Schedule

The project team was able to deliver ALL functional requirements to the customer on or before the final delivery date of September 30, 2004. The Grand opening is scheduled for October 5th, as planned.

Project Support

At the completion of this project, ALL Customer Support will fall under SLA X99839.

Risk, Issues and Action Items

All risks associated with the delivery of the new Branch project have been addressed. There are no remaining risks outstanding.

Quality Assurance

All quality assurance tests requested by the customer and performed as part of the organization's standard practices have been completed. The results of the tests demonstrate that the Branch performs as expected and promised and is "fit-for-use" by the customer.

Financials

The project was performed within the constraint of 10 resources over the life of the project.

Performance Monitoring

Since this branch will be run & maintained by the organization, the SLA agreement covers the specific performance monitoring expectation agreement.

Project Documentation

The following documents are being archived in x:/Branch Projects/New directory.

1. Project Plan
2. WBS
3. MSProject Schedule
4. Meeting Minutes
5. Communications Plan – Internal & External
6. Change Control Log
7. Risk Log
8. Issues & Action Log

Business Justification

The Customer is the Mortgage Lending Business Unit and will be involved in verifying the achievement of the business objectives of this project. It is expected that the business unit will report back to the project team within 6 months after the completion of the project. This initial ROI stated that Branch will hold \$1,000,000 in assets within the 1st 6 months of the project completion.

Signatures:

New Branch Manager

Date

Business Unit Sponsor

Date

Project Closure Document

Core Performance Concepts

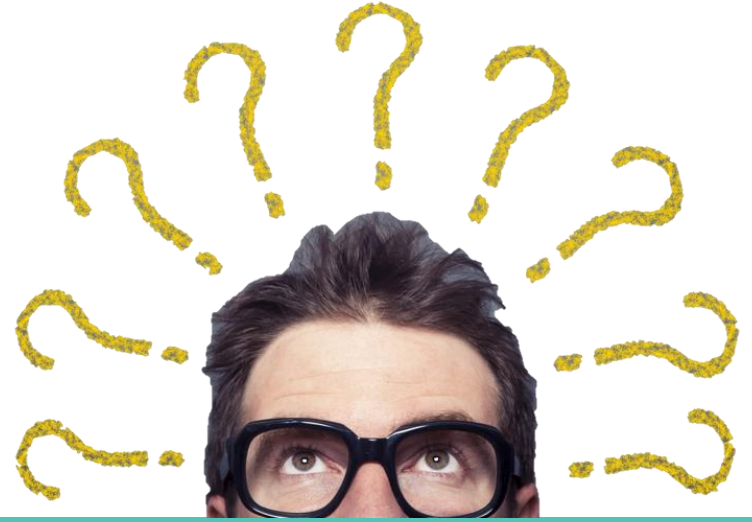
<http://www.coreperformanceconcepts.com/resources/>



Diligence on Closing Last Items

- Dedicate your time to staying on task with small remaining to dos.
- Negotiate resources(s) to be dedicated to wrap up any open items – Plan for it.
- Transition to operations training – the more comfortable your client is with the support team the easier it is to close the project even if there are a few open items.

Question for you...



Any other ideas?

Please submit your ideas through the question box

Review



- Why is ending a project harder than starting a project?
- How can you gain successful sign-off by customers on project completion?
- What are some techniques for effectively closing projects?

Any Questions?

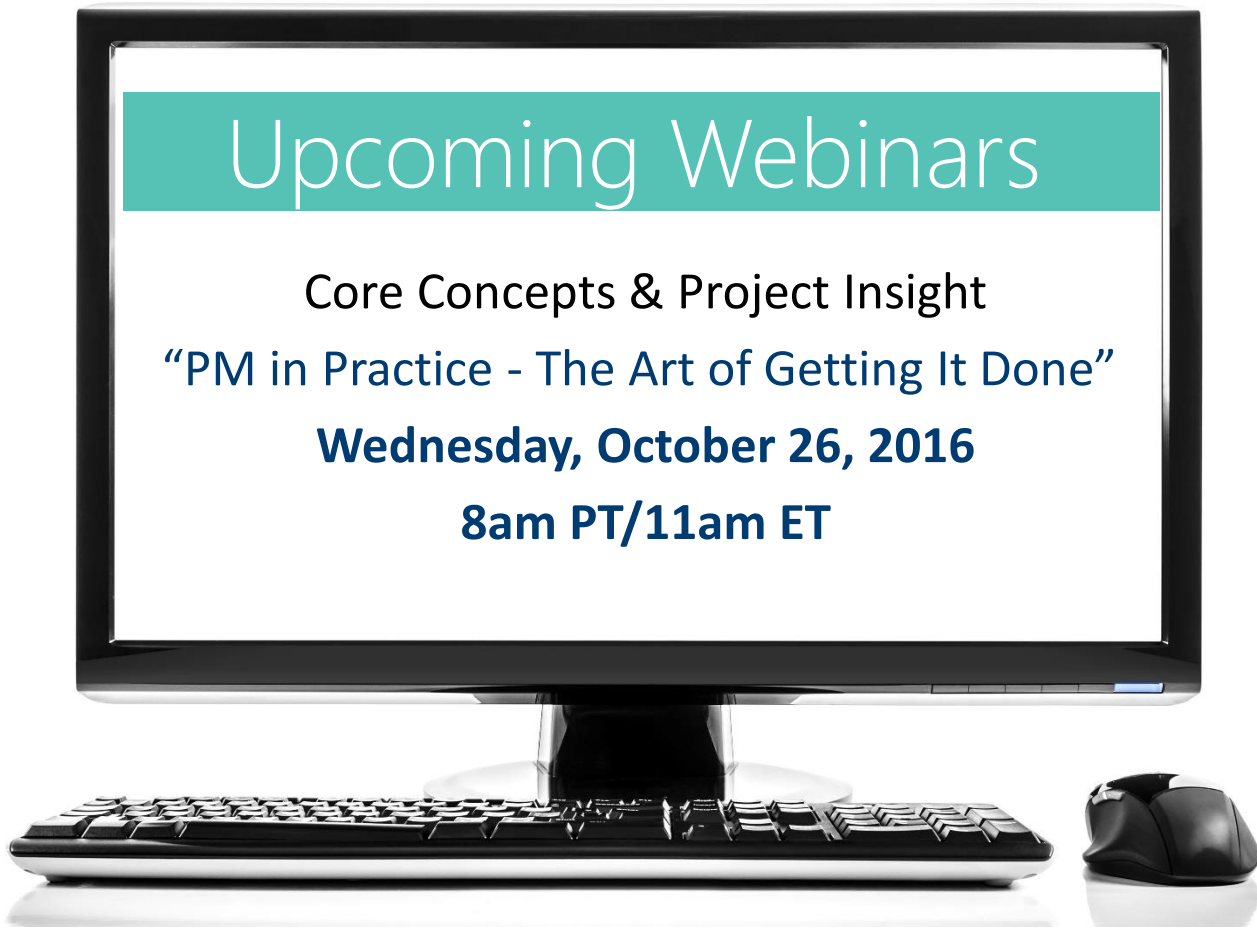
Upcoming Webinars

Core Concepts & Project Insight

“PM in Practice - The Art of Getting It Done”

Wednesday, October 26, 2016

8am PT/11am ET



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IT
Methodology
and Agile

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Training

See you next time!
